POLICY ADVICE ON REQUEST TO NEW YORK STATE DIVISION OF THE BUDGET

ALL FUNDS BUDGET REQUEST FY 2016 – 2017

Statement of the Agency Head



New York State Commission on Judicial Conduct

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EXECUTIVE SUMMARY OF BUDGET REQUEST

The Commission on Judicial Conduct is the sole state agency responsible for receiving, initiating investigating complaints against judges and justices of the New York State Unified Court System and, where appropriate, conducting evidentiary hearings and imposing public disciplinary sanctions against judges. There are approximately 3,500 judges and justices under the Commission's jurisdiction. The Commission may determine to confidentially caution, publicly admonish, publicly censure or remove a judge from office for misconduct, as well as retire a judge for mental or physical disability.

The Commission, like most of government, has struggled for years to make do with less than needed. We have not kept pace with the rate of inflation. Our current fiscal year funding of \$5,584,000 is a mere 3.4% above our FY 2010-11 budget of \$5,406,000, while inflation over that same period has been 8.5%. For a small agency like ours, operating on marginal resources and maintaining a perennially "flat" budget are tantamount to regressive financing, which is inevitable when rising costs (such as rent and other obligations) must be met year after year with virtually the same dollar amount. We have been forced to make harmful cuts to make ends meet. For example, we have reduced our authorized full-time employees (FTEs) from 55 to 50, of which only 45 are filled, representing an 18% reduction. Moreover, to save money, vacancies are not filled promptly. Such deficiencies ultimately detract from the timely completion of Commission business and mean that it takes longer than it should to discipline the guilty and exonerate the innocent. Justice and the public interest are delayed for want of a few dollars.

The Commission is submitting a FY 2016-17 budget request of \$5,770,000, representing an increase of \$186,000 (3.32%) over last year.² This is less than needed to cover contractual obligations (such as rent) and other mandates. It will mean more economies. We were recently forced to reduce our staff again, by one FTE. Further reductions would be calamitous.

- (1) In non-personal services (NPS), where we have been at the same dollar amount for five years (\$1,291,000), our contractual obligations will increase by \$225,500, but we are asking for only \$133,000, because we will endeavor to find savings totaling \$92,500 by, for example, reducing staff training programs, reducing travel even further, and limping along with aging equipment.
- (2) In personal services (PS), contractual mandates require an increase of \$53,000.

Meeting the Budget Director's suggestion for another year of "flat" budgeting would mean that the Commission would have to make \$186,000 in cuts to make up for the mandated increase in its operational costs. The only way to accomplish that would be to fire at least two and as many as four staff, which would be crippling to the agency's function and add further delay to the process of exonerating the innocent and holding the guilty accountable.

¹ In dramatic contrast, the Commission's 1978-79 budget of \$1,644,000 supported a staff of 63 FTEs. Had our budget simply kept pace with the rate of inflation, that \$1.644 million would be equivalent to \$6 million today, *i.e.* \$230,600 *more* than our current request.

² This is significantly less than the \$273,300 (4.98%) increase we requested last year. The \$100,000 we ultimately *did* receive was not enough to prevent a reduction in staff and other economies.

I. OVERVIEW

The prompt and effective enforcement of judicial ethics is essential to promoting public confidence in the administration of justice, especially in view of the recently renewed attention to integrity in government overall. If the public is to have confidence that judges are accountable for their behavior, without encroachment on their fundamental independence to render fair and proper decisions, the Commission's resources must be commensurate with its significant responsibility and workload. No judge should be under investigation for longer than is reasonable, and no unfit incumbent should remain on the bench longer than appropriate, simply because the resources are lacking for the Commission to do its job promptly as well as fairly.

A. The Commission's Constitutional Independence, Mission and Recent History

The Commission was created in 1978 in the Judiciary Article of the Constitution (Article 6, Section 22). Its enabling statute is the Judiciary Law (Article 2-A, Sections 40-48). The Commission's 11 members are appointed by six (6) different officers of government, none of whom commands a majority: four (4) by the Governor, four (4) by the leaders of the Legislature and three (3) by the Chief Judge of the State of New York. The 11 members serve part-time, without pay. The Commission elects its own Chair and appoints an Administrator, who serves as chief executive officer and head of the agency. The Commission was purposely designed in such a fashion so as to work cooperatively with all three branches of government but not to be dominated or controlled by any one of them. Although the Commission is not an Executive agency, historically its budget request has been submitted to the Legislature by the Governor, as have the budget requests of other constitutionally created, independent officers of state government: the Attorney General (Department of Law) and the Comptroller (Department of Audit and Control).

The Commission is the sole state agency responsible for receiving, initiating, investigating and conducting evidentiary trials with respect to complaints of misconduct or disability against judges and justices of the New York State Unified Court System, which is comprised of approximately 3,500 judges and justices. Where appropriate, at the end of such proceedings, the Commission has authority to render disciplinary decisions of confidential caution, public admonition, public censure, and removal from office or retirement for disability.

The Commission was originally created legislatively as a temporary agency in 1974, began operations in January 1975 and expanded its authority as a result of constitutional and statutory amendments that took effect in April 1978.

The agency has only one program, *i.e.* its core constitutional mission. With their varying responsibilities, all agency staff – lawyers, investigators, administrative – are deployed and devoted to fulfilling the agency's sole and core mission: examining and deciding complaints alleging that judges have engaged in misconduct. The number of complaints received annually in the past ten years has substantially increased compared to the first two decades of the Commission's existence.

• Since 2006, the agency has averaged 1,800 new complaints, 439 preliminary inquiries and 209 investigations per year.

• The agency publicly disciplines approximately 18 judges per year and confidentially cautions approximately 35 per year.

The agency also handles its own appellate caseload. By law, disciplined judges have the right of review in the New York State Court of Appeals. In addition, the agency routinely works on its own outside litigation in conjunction with the Attorney General's Office, such as when judges commence lawsuits attempting to enjoin the Commission from investigating complaints or complainants attempt to compel the Commission to investigate or discipline a judge.

The 2009 Report by the Special Commission on the Future of the New York State Courts, established by Chief Judge Judith S. Kaye, highlights the unique and critical role played by the Commission in overseeing disciplinary rules enforcement among the far-flung statewide network of approximately 2,300 justices in approximately 1,200 town and village courts.

The Commission, which provides the only forum for complaints of misconduct against judges in the state unified court system, undertakes comprehensive investigations of such complaints; exonerates the falsely accused; takes appropriate disciplinary action against those who have violated the high standards of conduct applicable to judges; and, by its presence and actions, makes the judiciary more sensitive to ethics standards and less apt to commit misconduct. This mission is of vital importance in protecting both the public and judges from potential abuse. Judges wield considerable power and as such must follow high standards of ethical conduct. If a judge fails to follow these standards, it is in the public interest to provide the appropriate discipline swiftly; but if a judge is falsely accused, he or she should not be subject to prolonged procedures. Undue delay detracts from the Commission's mission and accomplishments.

B. Recent Fiscal History and Impact on Agency Mission

Over the years, the Commission's workload steadily increased, far outpacing the resources appropriated to cope with it. Complaints were taking longer to adjudicate, and the backlog of matters pending at year end steadily increased. In FY 2007-08, at the Commission's request, the Legislature increased its appropriation to the Commission from \$2.8 million to nearly \$4.8 million. This constituted the first significant increase in the Commission's resources in nearly 30 years. As a result, in cooperation with the Division of Budget, the Office of General Services and the State Comptroller, the Commission implemented a major staff and physical plant expansion.

In each of the last five fiscal years, mindful of the economic stresses on the national and state economies, the Commission requested and the Legislature appropriated around \$5.4 million. At the same time, the Commission's workload continued to expand. In the years since 2007, when the Legislature increased its appropriation, the Commission has averaged 349 more complaints per year than in the year immediately preceding the budget increase. Over that same period, the number of matters pending at year end dropped from 238 to 171.

The following chart is illustrative.

Fiscal Year	Annual Budget	Complaints Received	Preliminary Inquiries	New Investigations	Pending Year End	Attorneys/ Investigators	Total Staff
1978-79	\$1,644,000	641	NA	170	324	21/18	63
1988-89	\$2,224,000	1109	NA	200	141	9/13	41
1996-97	\$1,696,000	1490	492	192	172	8/21/2	20
2006-07	\$2,800,000	1500	375	267	275	10/7	28½
2007-08	\$4,795,000	1711	413	192	238	17/10	38
2008-09	\$5,173,000	1923	354	262	208	19/10½	471/2*
2009-10	\$5,200,000	1855	471	257	243	18/10	47
2010-11	\$5,406,000	2025	439	225	226	18/10	44
2011-12	\$5,384,000	1818	464	172	216	18/9	48
2012-13	\$5,384,000	1785	460	182	206	19/8	47
2013-14	\$5,384,000	1770	477	177	201	19/7	46*
2014-15	\$5,484,000	1767	499	145	171	19/7	46*
2015-16	\$5,584,000					19/7	45*

^{*} Authorized for 55 full-time staff in 2008, and 50 in 2014, but to conserve resources, not all 50 are or will be filled.

However, this progress has been slowed by the economic downturn that has impacted the entire country since 2008, as the Commission has instituted voluntary restraints in order to share in the sacrifice being borne by all state agencies. As noted in the above chart, the Commission's current budget is virtually identical to what it was four years ago, despite steady increases in rent and other costs. The number of authorized FTEs has shrunk from 55 to 50, and the number of staff positions actually filled is down to 45. Moreover, whenever possible the Administrator deferred filling vacancies to save money needed for other services, and most often replacements were hired at lower salaries than departing staff. Staff education and training programs were dramatically reduced, and other inhibiting economies have been instituted. For example, all stenographic transcription services were eliminated, and staff produces all transcripts in-house from audio recordings of proceedings – a much slower process that prolongs investigations and contributes to a backlog. Field inspections and witness interviews have also been reduced to conserve travel expenses, potentially compromising the thoroughness of certain investigations.

Years of such constraint now threaten to reverse the gains that have been achieved since the Legislature's commitment to the Commission in 2007-08.

C. Summary of FY 2016-17 Plans

After consulting with Executive, Legislative and Judicial Branch officials, the Commission is making another appropriately constrained request for FY 2016-17, requesting a modest increase of \$186,000, to cover mandated increases such as rent and other contractual obligations. The Commission will continue to save funds whenever opportunities arise, as it has in the past by retarding the hiring of replacements, paying new staff less than their predecessors, conducting video conferences in lieu of travel for meetings, etc.

For PS funds the Administrator requests \$4,346,000, an increase of \$53,000 that will (1) cover obligatory COLA increase while keeping our FTEs under the adjusted allotment of 50; (2) cover obligatory annual employee performance advances for those not at the top of their salary grades; and (3) make the mandated DRP refund to eligible employees.

For NPS funds the Administrator requests \$1,424,000, an increase of \$133,000 that will cover mandated rises in rent, contractual escalations and essential IT upgrades. Inflationary and other increases will partially be offset by such sacrifices as deferring the replacement of aged office equipment and reducing travel costs to a bare minimum, including foregoing our fleet from seven to six cars.

This Budget Request of \$5,770,000 for FY 2016-17, representing a modest increase of \$186,000 to meet mandatory obligations, after four years in which the agency's budget was effectively static and six years well under the inflation rate, will permit the Commission to fulfill its constitutional mission, carry on its functioning at the level intended by the Legislature in furtherance of that mission, keep abreast of the steady high volume of complaints and try to reduce the time it takes to resolve matters.

II. PROGRAM GOALS AND DESCRIPTION

The Commission is mandated to provide a forum for complaints against judges, to investigate such complaints if they are facially meritorious, to exonerate judges falsely accused, to take appropriate action against those who have violated judicial standards of conduct, and thereby to help sensitize all judges to their ethical obligations and deter misconduct. The public interest in a strong Commission was demonstrated by the overwhelming majority by which the electorate constituted the Commission in its present form in the 1977 constitutional referendum. The Commission assumed the judicial disciplinary authority of five separate courts: the Court on the Judiciary, which was abolished, and the four Appellate Divisions, whose mandates in this field were transferred to the Commission.

The Commission's caseload priorities arise out of the number and nature of credible complaints and news media reports of judicial misconduct. The Commission is authorized to determine whether or not there was misconduct and to impose appropriate sanctions, but not to change or reverse a judge's decisions in a particular case.

Once the Commission authorizes an investigation, the goal is to conduct a fair, comprehensive inquiry within a reasonable period of time and, if charges are filed, to complete formal disciplinary proceedings fairly and expeditiously. The following sections A and B describe Commission procedures in handling complaints, as illustrated in the attached flowchart. Depending upon how far each complaint goes through this set of procedures, the elapsed time from intake to resolution may be anywhere from eight (8) weeks in the case of dismissal, to three (3) years or more in the case of a full investigation, hearing and appeal.

A. Investigations

Each incoming complaint is recorded, summarized, analyzed and presented to the Commission. About 25% are clarified with transcript reviews, interviews of the participating lawyers and the

complainant, and review of court records. If investigation is authorized, staff responsibilities may include interviews with and/or sworn testimony from witnesses, court personnel, attorneys and others; legal and documentary research; review of court transcripts and other court records; monitoring the judge's court; corresponding with and/or taking sworn testimony from the judge; and detailing the investigation in memoranda to the Commission. After this exhaustive process, the Commission must decide whether to dismiss the complaint or to proceed with a formal, adjudicatory disciplinary proceeding. Investigations vary in scope, detail and comprehensiveness, depending on the complexity of the complaint and the issues.

One recent high-priority, intensive investigation entailed – in a three-month period – evaluation of thousands of electronic and paper documents, over 20 subpoenas for testimony and/or records and numerous unsworn witness interviews. The matter, which occupied six (6) Commission staff more or less full-time and resulted in the judge's agreement to resign from office, necessarily diverted resources from many other pending matters. Resolution of those matters was consequently delayed. Had Commission resources been at a level equivalent to what the agency had in 1978, those delays would have been prevented, and justice would have been timelier.

B. Formal Proceedings

If a disciplinary proceeding is authorized by the Commission, the staff prepares and serves on the judge a Formal Written Complaint that commences the adjudicatory phase formerly handled by the Court on the Judiciary or the Appellate Division. The formal rules of evidence, specific provisions of the state Judiciary Law and relevant Commission rules take effect. The judge must answer the Formal Written Complaint, for example. An impartial referee must be designated to preside at the hearing. Witnesses are prepared for trial; pre-hearing motions and discovery take place; conferences are held between the parties and referee; documentary evidence is prepared; stipulations may be negotiated; etc.

The hearing itself proceeds in the fashion of a non-jury trial, with introduction of documentary evidence, testimony, cross-examination and motions before the referee. After the hearing, a transcript is prepared and post-hearing memoranda are submitted to the referee, who then files a written report of his or her findings and conclusions to the Commission. Briefs and oral argument are then presented to the Commission with respect to confirming or disaffirming the referee's report and disciplining the judge. The Commission thereafter renders its decision.

If the Commission determines to discipline the judge, the judge may request review of the action by the Court of Appeals, which is granted automatically upon the judge's request. This generates a new phase of appellate practice that did not exist as of right before the Commission superseded the Court on the Judiciary. Briefs and oral argument must be presented to the Court of Appeals, which may accept or reject the Commission's decision.

The time and resources allocated to particular hearings vary widely from case to case. Where the hearing involves multiple charges of misconduct and numerous witnesses, the process is more demanding than where there is a single issue and few witnesses.

C. Litigation Underscoring the Commission's Work

Since its creation, the Commission has been challenged on more than a hundred occasions – in federal as well as state courts – by judges attacking the constitutionality, authority, procedures and decisions of the Commission, and by complainants unhappy with the outcome of their complaints. Moreover, there have been 95 appeals of Commission disciplinary determinations heard by the Court of Appeals. In no instance has a Commission rule or provision been overturned. In only one instance, in 1988, has a Commission determination been completely vacated, when the Court of Appeals decided the Commission had no jurisdiction on the facts presented. Subsequently, in a 2009 case that revisited the issue, the Court held that the Commission *did* have jurisdiction and remanded the matter for further proceedings, which resulted in public admonishment of the judge. The courts over the years have thus underscored the Legislature's enactment of the public will that there be a strong Commission to enforce ethics standards on the judges of New York State.

In 2010, one judge who was the subject of a removal determination filed a motion to vacate the determination and to accept a proposed stipulation which the Commission had rejected. The Court dismissed the motion and issued an order removing the judge. One case in 2012, two cases in 2013, and one case in 2014, after briefs and oral argument, the Court upheld the Commission's determination to remove a judge from office. Commission staff provided all the litigation services in these proceedings.

D. Personnel Functions and Structure

The Commission itself is composed of 11 uncompensated members, four of whom are appointed by the Governor, four of whom are appointed by the leaders of the Legislature, and three of whom are appointed by the Chief Judge of the Court of Appeals.³ The Commission members meet once every six to seven weeks for one or two full days and are on call for consultation. At least one member or a referee must be present each time a judge is examined under oath during an investigation; a quorum of 8 must be present for the scheduled meetings at which the Commission reviews and/or decides pending matters.

The Commission elects its own Chair from among its members for a renewable two-year term and hires an Administrator to run the agency, pursuant to statute. The Commission, pursuant to rule, also designates a Clerk to assist it in disciplinary cases, since it would be a conflict for the Administrator (who serves as prosecutor) to do so.

The Administrator of the Commission is an attorney, employed full-time, responsible for hiring and directing staff and for overseeing the day-to-day operations of the agency and both its legal/investigative and administrative activities.

The staff, which is full time, falls into four general categories:

1. The legal and investigative staff in each of the Commission's three offices reports to a Deputy Administrator in that office. With the exception of the Clerk of the Commission, all attorneys on staff handle investigations and hearings, with assistance from investigators.

³ There is at present one vacancy, to be filled by the Governor with a non-lawyer/non-judge.

- 2. The administrative staff is divided into two groups. One is responsible for the Commission's records-keeping, files, preparation of materials for Commission meetings, and annual report preparation and distribution, as well as various case-related responsibilities such as processing and summarizing the 1,800 or so incoming complaints per year and providing assistance and information to complainants and others. The other group is responsible for functions including preparation of the annual budget request and cash disbursement plan; payroll processing; classification and compensation research; accounts payable accounting; employee travel reimbursement; employee benefits processing; cash advance accounting; internal accounting and personnel controls; maintenance of accounting and personnel records; selection and implementation of payroll and accounting computer systems; management of vehicle fleet; purchasing; reconciliation of accounts; etc.
- 3. **The support staff**, *i.e.* secretaries, administrative assistants, clerks and an IT specialist, provides essential IT technology, typing, filing, reception and miscellaneous support functions, including the all-important, statutorily mandated production of transcripts. Periodically, college or law students serve as interns.
- 4. The Clerk of the Commission reports independently to the 11 Commission members on those matters in which by rule or law the Commission may not be assisted by the Administrator or his staff, such as deciding motions, rendering determinations, drafting opinions, etc. Although an attorney, he or she is not involved in investigating or preparing cases for prosecution.

Referees: In addition to the regular staff, the Commission calls upon a panel of 60 referees (retired judges or prominent attorneys), who are independent of staff as required by law and preside over those matters that, after investigation, proceed to formal hearings. Referees work on a per diem basis, as needed, at \$250 a day, which is less than the compensation received by referees in other agencies.

E. Geographic Organization

The Commission has offices in three cities: New York (principal office), Albany and Rochester. Having geographic coverage is critical to being able to serve all citizens of the state because many of the state's judges are in remote locations considerably distant from any major city. Investigations in these remote locations are already more difficult than those in major metropolitan areas, as travel is more time consuming and court may be held in places other than a courthouse, since not all municipalities provide court facilities to their local justices. Our three offices render the courts and complainants in each of the state's four judicial departments more accessible to the Commission and the Commission more accessible to the courts and complainants. All three offices were expanded in 2008 to accommodate the increase in staff made possible by the Legislature's increase in the Commission's budget. In New York City and Rochester, our existing offices were expanded into contiguous space. In Albany, our office was relocated from the Hampton Plaza on State Street to the Corning Tower in Empire State Plaza.

III. WORKLOAD AND RESULTS

Commission workload is a function of the number of complaints received; the size and structure of the state's judiciary; and the size, seriousness and complexity of matters being investigated or heard (tried). In 2014, the Commission received 1,767 complaints against judges, conducted preliminary inquiries as to 499 and investigated 145. Investigations and formal proceedings were also continued in 201 matters commenced but not completed prior to 2014. These numbers will likely remain constant, if not increase. As of mid-October 2015, the number of new complaints received was approximately 1,272.

The Commission's workload is also a function of the size and structure of the state's judiciary. Of the state's approximately 3,500 judges, roughly 1,200 preside in courts of record located in readily accessible cities and county seats. The remaining 2,300 are part-time town and village court justices. Many are from remote parts of the state; some hold court in borrowed facilities (including their private business places) because there is no available courtroom. Such physical limitations make investigation of complaints against these judges more difficult and time-consuming.

There is no way to distinguish or prioritize the significance of complaints against full-time higher-court judges versus part-time town and village justices. Part-time town and village justices do not have to be lawyers. Indeed, approximately 1,500 of them, constituting 65% of the town and village justices and 42% of the entire state judiciary, are not lawyers. Yet these justices are part of the state unified court system, subject to the same statewide rules governing judicial conduct, as are full-time judges. They wield considerable power in both civil and criminal matters. Most citizens will have their only experience in a court before one of the state's part-time justices. Complaints against them must be treated individually on the merits, the same as complaints against full-time judges.

Another factor in workload is the nature of the complaints and resulting investigations. A complaint alleging a single instance of rudeness will generally require much less investigation than one alleging a series of financial improprieties. Review of a transcript and several interviews may wrap up the former. Detailed analysis and auditing of records, in addition to interviews, would be required in the latter. On occasion, investigation of a complaint concerning a single incident of misconduct may disclose a wider pattern of misbehavior, triggering a broader investigation.

In addition to conducting full-fledged investigations, the Commission staff conducts an "initial review and inquiry" on over 450 complaints a year (in 2014 the number was 499) before the complaints are presented to the Commission for its decision on whether to authorize an investigation. The "initial review and inquiry" may entail witness interviews and analysis of trial transcripts or other court or public records.

While investigations and initial review and inquiries — entailing interviews, research and summaries of the inquiry to the Commission — can be time-consuming, hearings (full trials) produce considerable additional work and may take months to complete. Hearings are authorized only if the results of an investigation so warrant, and involve trial preparation, the hearing itself, and preparation of a transcript, legal memoranda to the referee, legal memoranda to the Commission, etc., all of which may be reviewed by the Court of Appeals at the judge's request after the Commission makes its decision.

The number of hearings averages about five (5) each year. A hearing may last one or two days, and in some cases much longer. To date, five (5) hearings have been held in 2015, one of which extended over 9 full days. There is another hearing scheduled to begin later this year. A large number of cases have been resolved by stipulation, in part because it would have been impossible for staff to have hearings in every matter without a significant decline in the use of resources for conducting investigations and completing those matters expeditiously.

Workload has increased not just for attorneys and investigators, but for other staff as well. For example, staff has largely taken on the task of preparing transcripts of hearings and investigative testimony, made from electronic recording equipment on site, doing work that was previously performed by court reporting services. That process has saved money but placed further burdens upon secretarial, clerical and administrative personnel.

Our business procedures have also become more complex over time, but the Commission's finance staff has kept pace with all internal controls and audit requirements, having consistently scored the highest grades available in performance measures evaluated by the State Comptroller's Office as to payroll, petty cash management, procurement procedures, etc.

The Commission will continue to pursue its goal of effectively discharging its constitutional mandate to investigate and discipline unethical judicial conduct and improving the quality and administration of justice in New York State.

The related strategic plan includes: (1) Maintaining staff at the level needed to handle the heavy caseload. (2) Increasing the number of Commission meeting-days, from approximately 10 to between 12 and 16, to process the increased number of cases ready for disposition. (3) Continuing to implement a technology plan developed with assistance from the Office of Court Administration, to facilitate more efficient handling of the substantial caseload and keep the backlog from reappearing. (4) Continuing to make senior staff available to education, training and public awareness events, to improve the quality of judicial conduct and ultimately reduce the number of legitimate complaints that arise.

IV. FINANCIAL NEEDS

A. Personal Service

The agency was authorized for 55 FTEs in 2007, when the Legislature increased its funding. However, in FY 2008-09, in consultation with DOB and in furtherance of achieving savings, the Commission's Administrator agreed to defer the hiring of four (4) staff, effectively reducing the number of FTEs to 51. In FY 2010-11, the Commission's Administrator abolished one (1) position due to the employee's participation in the State's Retirement Incentive Program. At the end of 2010, 44 positions were filled, *i.e.* 19% less than the FTE allotment of 54. Subsequently, recognizing the strained state of the economy and coping with four consecutive years of a "flat" or no-increase budget, the Administrator relinquished four additional FTE positions, reducing the agency's allotment to 50. As of October 2015, 45 of the 50 were filled. The Commission has no plans to fill the remaining five (5) in the current fiscal year, because the funds that would be needed to pay them were diverted to pay for other expenses.

1. Personal Service (Regular)

The Commission will continue voluntarily to institute economies in the coming fiscal year.

An agency-prepared schedule entitled "Recap of Personal Service Cost Estimates Budget Year 2016-2017" has been generated to document the projected personal service cost. The base of this projection is \$4,056,750, an estimate of the current FY annual staff salary, at 45 FTEs. The amount added to the base includes (1) \$79,733 for an obligatory COLA adjustment; (2) \$52,673 in Performance Advance and Longevity payments for eligible staff; (3) \$79,154 for mandated Location Pay; and (4) \$41,063 DRP Repayment for eligible staff. In total, the amount needed for regular personal service at 45 FTEs is \$4,309,373, rounded to \$4,310,000.

As usual, no calculation for a turnover adjustment has been incorporated into the Personal Service figures. Where possible due to turnover, replacement hires will be phased in and continued efforts will be made to replace departing staff with lower-salaried successors.

2. Personal Service (Temporary)

The request for Personal Service Temporary (PST) on the attached "Recap of Personal Service Cost Estimates" is \$36,000, which primarily will cover (1) per diem expenses for referees, who preside over formal hearings and are compensated at \$250 a day and (2) if possible, compensation for a former Deputy Administrator, now retired, who volunteers his services on a part-time basis.

3. PS Recap

In total, the Recap of Personal Service Cost for FY 2016-2017 is \$4,346,000, which is \$53,000 more than the current year's PS Appropriation.

B. Non-Personal Service

A determined and unrelenting effort has been made for the past seven years, and will continue, to achieve all possible savings in NPS spending. Having previously reduced its fleet of cars from nine (9) to eight (8), the Commission has now downsized its fleet from eight (8) to seven (7) cars by discarding a 2005 Ford Taurus without replacement. The Commission will continue to offset other costs (such as postage and paper) by further increases in its electronic documentation protocols and by continuing its production of all transcripts in-house, although having already reduced outside transcription services to zero, we can no longer achieve new savings in this regard.

However, faced with mandated rises in certain expenses – such as another increase of \$72,000 in rent and associated escalations (on the heels of this year's \$121,000 increase), \$14,000 for increases in essential IT maintenance, software licensing, and hardware upgrades, \$11,000 in increased utility bills over which we have no control⁴, \$8,000 for the repair and replacement of aging vehicles – the Administrator is requesting an NPS budget of \$1,424,000, which is \$133,000 more than the current year and accounts for offsetting economies in other NPS items.

⁴ In the Commission's New York City office, for example, HVAC is controlled by the landlord but billed to the tenants.

NPS Categories	2015-16 Approved Appropriation	2016-17 Requested Appropriation	Change
Supplies & Materials	43,000	21,000	-22,000
Travel	100,000	42,000	-58,000
Contractual Services	1,122,000	1,347,500	+225,500
Equipment	26,000	13,500	-12,500
TOTAL NPS	1,291,000	1,424,000	+133,000

1. Supplies and Materials

This includes General Office Supplies and Publications. The Commission projected that a small amount of savings would be generated by continually using more online procurement, though it would be offset by inflation. Therefore a decrease in this category is projected.

2. Travel

This category includes all travel expenses of staff, Commission members and referees. The Commission staff has put considerable effort into managing business travel more efficiently for years. Although inflation will add to travel costs in the next fiscal year, it is projected to be offset by savings the agency will continue to generate in using video conferencing tools for Commission meetings and other intra agency communication.

3. Contractual Services

This broad category includes the following:

Real Estate	\$1,218,190	Postage & Shipping	\$4,000
Equipment Lease	\$13,000	OGS Charge-back	\$960
Vehicles	\$22,500	Telecommunications	\$9,440
Utilities	\$35,000	Books/Publications	\$2,650
Professional Services	\$13,700	Other/Miscellaneous	\$11,400
IT Service	\$16,660		

The Real Estate cost for FY 2016-2017 will be \$116,100 higher than the current year due to the annual contractual rent increase and tax escalations for the New York City office. Utility expenses are also projected at an increase due to an additional meter reading and inflation.

The Vehicle Leasing and Maintenance cost for FY 2016-2017 will be modestly increase. The agency's 3 leased vehicles were replaced at the beginning of 2012. The lease was extended one more year at the same rate. This is unlikely to be done again. Therefore, the replacement of leased vehicles must be done in FY 2016-17, which will result in cost increase inevitably. However, discarding the agency owned aging car without replacement is still an option to cut repair cost. Coupled with elimination of one vehicle, the agency's continued monitoring of vehicle use will generate small savings overall.

Telecommunication costs will be slightly higher in FY 2015-2016. The replacement of regular/conventional phone service (provided by outside vendors for a fee) with IP phone service in FY 2008-09 will continue to result in low billings from commercial vendors and in OGS Charge-Back vouchers. The funds projected will be used for wireless phone service for senior staff, back-up internet service, and standard commercial phone lines for the agency fax machines, which cannot be accommodated on the IP phones. The agency has merged certain service lines and canceled certain service items in this category, which will generate continued savings in the next budget year. However, the inflation of outside vendors' service is inevitable.

The cost for Equipment Rental and Maintenance is also projected as relatively lower. Equipment leases have renewed since this fiscal year. The rates increase slightly. However, retiring one copier and changing the model of some copier do generate savings. The repair and maintenance costs will also be reduced. The increases in Professional Services and IT Services includes the increases in licensing and maintenance service fee due to changes in IT technology, as implemented by the Office of Court Administration, with whom the Commission contracts for IT services. The agency will continue archiving documents electronically in-house to minimize or eliminate the need for commercial vendors.

The savings in Postage and Shipping costs are projected to be continually negated by cutting a fax line and more using electronic communication means. The decrease in OGS and OFT Chargebacks is mainly due to accounts reclassification in SFS.

Books/Publications and Other/Miscellaneous services are also projected to be constant.

The funds requested for all the other items in this category have been adjusted upward for inflation and downward for anticipated savings or for reclassification.

4. Equipment & Furniture

The replacement of aging or malfunctioning equipment deemed essential is anticipated at around \$13,500, which is a bare minimum.

5. NPS Recap

In total, the Commission requests funding for FY 2016-17 Non Personal Services in the amount of \$1,424,000, an increase of \$133,000 in bare essentials from FY 2015-16.

C. Conclusion

The total (PS and NPS) budget requested for FY 2015-2016 is \$5,770,000. This includes (1) a PS request of \$4,346,000 and (2) a NPS request of \$1,424,000, all for mandates.

Complete schedules are attached.

New York State Division of the Budget All Funds Budget Request FY 2016-17 Agency Summary

Recapitulation of Current Year Adjusted Appropriations and Requested Changes for the Next Fiscal Year

Agency: NYS Commission on Judicial Conduct

(A)	(B)	(C)	(D)
	Adjusted		Total Request
	Appropriations	Requested	(Column B+C)
Appropriation Category/Fund Type	2015-16	Change	` 2016-17 ´
State Operations			
General Fund	5,584,000	186,000	5,770,000
Special Revenue - Federal		•	0
Special Revenue - Other			0
Enterprise			o l
Internal Service			o l
Private Purpose Trust			o l
Subtotal	5,584,000	186,000	5,770,000
Aid to Localities			
General Fund			0
Special Revenue - Federal			0
Special Revenue - Other			0
Enterprise			0
Subtotal			0
Capital Projects			
Capital Projects Fund			0
Special Revenue - Other			0
Enterprise			o I
Internal Service			0
Subtotal			0
Debt Service			0
Agency Total	5,584,000	186,000	5,770,000

New York State Division of the Budget All Funds Budget Request FY 2016-17 Program Recapitulation of Current Year Adjusted Appropriations

and Requested Changes for the Next Fiscal Year

Agency: NYS Commission on Judicial Conduct

Category:

JUDICIAL COMM.

(A)	(B)	(C)	(D)
, ,	Adjusted	, ,	Total Request
	Appropriations	Requested	(Column B+C)
Program/Fund Type	2015-16	Change	` 2016-17 ´
Program			
General Fund	5,584,000	186,000	5,770,000
Special Revenue - Federal			0
Special Revenue - Other			0
Enterprise			0
Internal Service			0
Private Purpose Trust			0
Program 1	otal 5,584,000	186,000	5,770,000
Program			_
General Fund			0
Special Revenue - Federal			0
Special Revenue - Other			0
Enterprise			0
Internal Service			0
Private Purpose Trust			0
Program 1	otal 0	0	0
Program			
General Fund			0
Special Revenue - Federal			. 0
Special Revenue - Other			0
Enterprise			0
Internal Service		,	0
Private Purpose Trust			0
Program 1	otal 0	0	U
All Program Recapitulation	E 504 000	106.000	5 770 000
Program	5,584,000	186,000	5,770,000
Program			١
Program			5 7 7 6 7 7
Agency 1	otal 5,584,000	186,000	5,770,000

New York State Division of the Budget

All Funds Budget Request FY 2016-17 State Operations and Aid to Localities Recapitulation of Current Year Adjusted and and Requested New Year Appropriations

Agency: JUDICIAL COMMISSION Program: JUDICIAL CONDUCT

Division/Institution:

Fund Type:

GENERAL

STATE

Fund: Subfund:

1220000-33301-10050

(A)	(B)	(C)	(D)
	Adjusted		Requested Appropriations
Object and Subobject of	Appropriations		(Column B+C)
Appropriation/Aid Purpose	2015-16	Change	2016-17
	2010 10	Onlinge	2010 11
State Operations			•
Personal Service	4.0== 000		0
Personal Service Regular	4,257,000	53,000	4,310,000
Temporary Service	36,000		36,000
Holiday/Overtime Compensation	4 000 000	50.000	0
Total PS	4,293,000	53,000	4,346,000
Nonpersonal Service	42.000	(20,000)	24 000
Suppies and Materials Travel	43,000	(22,000)	21,000
Contractual Services	100,000	(58,000)	42,000
1	1,122,000	225,000	1,347,000
Equipment	26,000	(12,000)	14,000
Fringe Benefits Indirect Costs			U
Total NPS	4 204 000	422.000	1 121 000
Maintenance Undistributed	1,291,000	133,000	1,424,000
Personal Service Regular			0
Temporary Service			0
Holiday/Overtime Compensation			0
Supples and Materials			0
Travel			0
Contractual Services			0
Equipment			0
Fringe Benefits			0
Indirect Costs			0
Total MU	0	0	0
Total State Operations	5,584,000	186,000	5,770,000
Aid to Localities	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,00,000	3,3,555
Purpose:			
[']			0
			0
			0
			Ō
			0
Total Aid to Localities	0	0	0
Grand Total SO and ATL	5,584,000	186,000	5,770,000

Page 1 of 1 Total Records: 3

NYS Division of the Budget Miscellaneous Receipts Status Report

DOB	Colliaci	bdpaol		odpaol	bdpaol
Agency Contact		Wanita Gonzalez ((646) 386-4724)	Correspond to (202), on Ludonal Charles	Giroucila Luo ((040) 360-4768)	Shouchu Luo ((646) 386-4768)
Receipt Description		Regulatory Collected fees for material used by public who access our files and make paper or electronic copies	Refunds received	Fees collected from any users who acrose to the across to the	and make hard copy or down load data to a CD
ndicator	Sion on	Regulatory	Regulatory	Regulatory	
Receipt Name	Agency : 1220000 - Junicial Conduct, Commission on	DOB Approved Fees for Copy of Ducuments	Refunds	Reimbursements	
Status Agency : 1220	rightly . 12.50	DOB Approved	DOB Approved	DOB Approved	

Detail Agency: 1220000

CJC01: 2016-17 Budget Request SUM Final

10/15/2015

Categories		2015-16	2015-2016	2016-2017	Compared to
		Request	Approved	Request	20013-14 Approved
PS	Salary	\$4,327,800	\$4,257,000	\$4,310,000	\$53.000
	Temp	\$36,000	\$36,000	\$36,000	0\$
	Add *			***************************************	
Total		\$4,363,800	\$4,293,000	\$4.346.000	\$53,000
Non-PS	Supplies	\$38,600	\$43,000	\$21,000	-\$22 000
	Travel	\$57,000	\$100,000	\$42,000	-858 000
	Contractual	\$1,276,400	\$1,122,000	\$1.347.500	\$225,500
	Equipment	\$21,500	\$26,000	\$13,500	-\$12 500
Total		\$1,393,500	\$1,291,000	\$1.424.000	6422 000

3.32%

\$186,000

\$5,770,000

\$5,584,000

\$5,757,300

Agency Sum

Recap of Personal Service Cost Estimates Budget Year 2016- 2017, Annual & Non-Annual Salaried Positions

Estimates From Pay Period 2015-PP15

Department: 21-Miscellaneous Boards and Commissions Fund: 003 - State Operations Account Agency: 21080-Judicial Commissions Account: 10050-State Purposes Account Program: 33301-Judicial Conduct LINE NO NO. OF POSITIONS FTE | NEXT FISCAL YR ESTIMATE DESCRIPTOR Annual-Salaried Personal Service; Current Fiscal Year (CFY) Ending Estimate (A) (B) 1 Filled Annual-Salaried Positions; CFY 45.000 Adjustments to Current Year Ending Estimate 4,056,750 2 General Salary Increases, Next Fiscal Year (NFY) (Including NS) 45,000 3 Performance Advances & Step Increases; NFY (Excl. most NS, M8 & SG38) 83,66 4 Longevity Comp & Longevity Increases; NFY (Excl. most NS, M8 & SG38) 5 SUNY Performance Incentive; NFY 6 Annualization of Current Fiscal Year Increases -3,931 Subtotal -- Annual-Salaried Positions (lines 1 through 6) 4,136,483 Other Compensation Geographic Differential Inconvenience Pay (Irregular Intermittent Pay Below) 10 Location & Supplemental Location Pay 28,000 79,154 11 Premium Pay In Lieu of Overtime Pre-Shift Briefing, Command, Expanded Duty, Marine Off Road Enf, Facility Security Supervisor, Expertise, 12 Haz Material, DSP Haz Duty, Special Assg to Duty, Admin Maint Pay Taxable Maintenance & Clothing and Uniform Allowance 14 Sub-Subtotal - Other Compensation (8 through 14) 15 79,154 16 Subtotal -- Annual-Salaried Positions (lines 7 and 15) 45.000 4,215,637 Average FTE (A-FTE) Adjustment 17 0.000 Average Salary: (18B) = Average Annual [\$90,471] + Average Other Comp [\$1,759] 18 Default A-FTE Adjustment: (19B) = Average Salary (18B) X FTE Adjustment (19A) X .82 (use .82 if 19A is 93,681 19 positive; use 1 if 19A is negative) 0.000 20 Subtotal -- Annual-Salaried Positions (Including A-FTE Adjustment) (lines 16 and 19) 45.000 4,215,637 Additions to Annual-Salaried Position Projections 21 DRP Repayment 41,063 22 Longevities & Performance Awards (For Graded & NS Items) 23 Performance Advances & Longevities from NS (Excluding Trainees) Listing 45.000 52,673 24 Performance Advances from NS (Trainee) Listing. 25 Irregular Intermittent Inconvenience Pay 26 Overtime Compensation Civilian Hazardous Duty Pay 28 Holiday Pay 29 Leave & Overtime Accrual Payments Adjustment 30 Miscellaneous 31 Sub-Subtotal - Additions (21 through 30) 93,736 32 Subtotal -- Annual-Salaried Positions (lines 20 and 31, 45.000 4,309,373 Subtractions from Annual-Salaried Position Projections 33 Maintenance Undistributed Suballocations From Other Agency(s) 35 35B = Turnover Adjustment Factor (TAF) X 20B (see Instructions for TAF calculation) 36 Miscellaneous 37 Sub-Subtotal - Subtractions (33 through 36) 38 Total -- Annual-Salaried Positions (line 32 minus line 37, 45.000 4,309,373 Compensation for Nonannual-Salaried Employees 39 Regular (example: hourly) 36,000 40 Overtime Extra Service Compensation 42 Hazardous Duty Pay 43 Holiday Pay 44 Miscellaneous (Additions or Reductions) 45 Total -- Nonannual-Salaried Positions (lines 39 through 44) 36,000 46 Grand Total -- Estimated Personal Service For NFY (lines 38 and 45) 45.000 4,345,373

Group Listing Budget Year 2016-17, Annual Salaried Positions Estimated from Payroll 2015-16

	Diff.	± 2
	Next Year - Estimated Amount G	ANNUAL OTHER TOTAL G1 G2 G3
21080 Judicial Commissions	Current Year - Adjusted Amount F	ANNUAL OTHER TOTAL F1 F2 F3
Commi Age	FTE NU SG	O O
Departmer Miscellaneous Boards and	TILE CODE TITLE	æ

TLE CODE	TITLE	FTE	S	SG	Cullelit Tear - Adjusted Amount	- Aujustea A F	mount	Next Year - Estimated Amount	timated Am	ount	Diff.
					ANNIA	OTUED	TOT		פ		
∢	83	ပ	Ω	Ш	F1	F2 F2	LOIAL F3	ANNUAL G1	OTHER G2	TOTAL G3	= 5
									1	3	2
Fund: S Program: J	State Operations Account Judicial Conduct	count	Sub	fund:	Subfund: State Purposes Account	es Account					
<u>с</u>	POSITION 001	O	OST	CENT	216200041C1.	JUDICIAL C	COST CEN1216200041C1JUDICIAL COMMISSIONS				
25 01300 S	SENR CLERK	Η,	62	009	54,365	3,032	57,397	55,396	3.029	58 425	000
	INFORMATION LECHNO	н	6/	009	93,707	3,032	96,739	090'66		102 089	1,026
	CHF ADMIN OFFICER	←	79	009	119,166	3,032	122,198	125,780		128 800	0,350
	PRIN ALLY	7	79	009	274,435	6,064	280,499	279,647	6.058	285,705	0,611
	PUBLIC INFO OFFICER	Η.	29	009	81,334	3,032	84,366	86,100	3.029	89 129	3,206
	EXECUTIVE SECRETARY	-	79	009	77,631	3,032	80,663	81,925	3.029	84.054	4,703
	ADIVIR	⊣	79	009	171,700	3,032	174,732	177,656	3,029	180 686	182,4
	ADMINY ASSNT	-	73	009	70,584	3,032	73,616	71 924	20,0	74.053	5,953
	SENR ADMNV ASSNT	7		009	119,012	3,032	122,044	125,682	3,029	74,903	1,337
	CLERK OF COMMISSIO	+	-	009	151,251	3,032	154,283	154 124	2,029	179711	6,667
	SENR INVESTIGATOR	ო	26	009	224,594	3.232	227 826	233,404	3,023	157,153	2,870
•	SENR ATTORNEY	2	62	009	575,797	6.064	581.861	434,434	3,229	236,723	8,897
95 21038 DE	DEPY ADMINISTRATOR	4	79	009	605 005	3 2 3 2	608 227	546,658	6,058	600,716	18,855
95 21040 AE	ADMNV OFFICER	↔		009	80,397	3,535	900,237	616,494	3,229	619,723	11,486
95 21041 AS	ASST ADMIN OFFICER	2		909	127,783	200,0	03,429	84,744	3,029	87,773	4,344
95 21042 ST	STAFF ATTORNEY!				77.864	3,032	130,815	130,208	3,029	133,237	2,422
95 21043 ST	STAFF ATTORNEY II	ı ır	6.2		14,004) (74,864	79,105	0	79,105	4,241
95 21049 SE	SECY II	4	9 0		109,442	080,6	4/8,538	481,175	6,087	490,262	11,724
95 21050 IN	INVESTIGATOR	٠ ,	2 0	8 6	100,300	9,054	192,964	193,860	6,058	199,918	6.954
	INVESTIGATOR II	1 <			101,461	3,032	104,493	105,203	3,029	108,232	3.739
	JR ADMINV ASSINT	t -			234,694	3,032	237,726	241,002	3,029	244,031	6.305
	ADMINY FIN & PERS OF	- ب	D 0		43,462	3,032	46,494	46,139	3,029	49,168	2.674
		-	ם מ	3	119,166	3,032	122,198	125,780	3,029	128,809	6,611
ЬР	PPID Totals	45			4.056.750	79 232	125 082				
3	CC Totals	45			4 056 750		4,133,902	4,189,156	79,154	4,268,310	132,328
Pro	otale	, 1			1,030,730		4,135,982	4,189,156	79,154	4,268,310	132,328
27.4		ψ. γ Ο Γ			4,056,750		4,135,982	4,189,156	79,154	4.268.310	132 328
ָבָּי בְּיַבְּי		δί			4,056,750		4,135,982	4,189,156	79,154	4.268.310	132,328
5 4		. 5			4,056,750	79,232	4,135,982	4,189,156	79,154	4 268 310	132,320
Ď	Agency lotais	45			4,056,750	79,232	4,135,982	4,189,156	79.154	4 268 340	132,320
										,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	132,320

Commission on Judicial Conduct: 2016-2017 Non-Personal Service Cost Projection

	2015-2016	2015-2016	2016-2017	Change	Change
Categories	Request	Approved	Request	in Request	- To Approved
Supplies & Materials	\$38,600	\$43,000	\$21,000	7.49	
Travel	\$57,000	\$100,000	\$42,000	-417,000 -41F,000	-\$22,000
Contractual Services	\$1,276,400	\$1,122,000	\$1.347.500	674 400	-\$58,000
Equipment Rental & M	\$17.700	946	5	001,1	\$225,500
Car (passed) state	\$17,700	005,01¢	\$13,000	-\$4,700	-\$3,300
Odi (Eddaca & State Owled)	\$16,000	\$14,500	\$22,500	\$6,500	000 88
Othing	\$33,000	\$24,000	\$35,000	\$2,000	\$11,000
Keal Estate	\$1,140,600	\$1,024,500	\$1,218,190	\$77.590	6402 600
Postage and Shipping	\$9,300	\$5,000		-45 300	080,080
Others/Misc.	\$2,200	\$5,500		000,00	000,1%
Professional Service	\$9,500	\$6,400	\$13.700	5000	-\$2,500
IT Service	\$19,400	\$2,500	\$16,660	93,400	\$7,300
Books & Pulication	\$2,200	\$2,800	\$2,650	-52,740	\$14,160
Telephone	\$11,000	000 65	#Z,030	9450	-\$150
OGS Charge Back	\$4.500	\$2,500	9,440	-\$1,560	\$440
Commission	\$11,000	000 6\$	900	-\$3,540	-\$1,540
Equipment		\$26,000	004,00	-\$2,600	009\$-
Office \$ IT Equipment	0	000,000	913,500	-\$8,000	-\$12,500
Office Furniture	9,500	\$23,000	\$11,500	-\$8,000	-\$11,500
Vehicles	\$2,000	\$3,000	\$2,000	\$0	-\$1,000
				\$0	0\$
	000,085,16	\$1,291,000	\$1,424,000	\$30,500	\$133,000

Cost Center: 620004

ltem	No. Title		Perfornace Advance
		S	
f.	1. Administrator	N	(04/01/2015)
₹ ~ . J		N.	7-12,000
000		N:	+,
001			7-00,002
001		N:	+
001		N:	+==0,552
0013		NS NS	
0014	•	NS NS	+0,25
0016		NS NS	7
0019		NS	F
0020		NS	7-0,002
0021	Garon	NS	
0022		NS	7-2)110
0023		NS	7-7,-07
0025	5 1-1 -1	NS	700,700
0028	•	NS	\$54,257
0029		NS	\$70,444
0030		NS	\$61,201
0030	The state of the s	NS	\$57,575
0032	Finance/Personnel Officer	NS	\$118,930
	Secretary II	NS	\$48,722
0035	Secretary II	NS	\$47,051
0036	Secretary II	NS	\$42,035
0038	Senior Administrative Assistant	NS	Vacant
0042	Assistant Admn. Officer	NS	\$63,765
	Senior Clerk	NS	\$54,257
)	Deputy Administrator	NS	\$150,952
0061	Staff Attorney II	NS	\$100,520
0062	Staff Attorney II	NS	\$100,520
0063	Principal Attorney	NS	\$136,946
0064	Executive Secretary	NS	\$77,477
0065	IT Specialist	NS	\$93,522
0078	Investigator II	NS	Vacant
0079	Investigator II	NS	\$63,765
0089	Deputy Administrator	NS	\$150,952
0090	Clerk of the Commission	NS	\$150,952
0091	Senior Attorney	NS	\$66,433
0092	Staff Attorney II	NS	\$100,520
0093	Staff Attorney II	NS	\$74,716
0094	Principal Attorney	NS	\$136,946
0095	Investigator II	NS	Vacant
0096	Senior Investigator	NS	\$71,955
0097	Investigator I	NS [\$47,003
	Senior Investigator	NS L	\$69,194
	Public Information Officer	NS	\$81,173
	Chief Administrative Officer	NS	\$118,930
	Jr. Administrative Officer	NS	\$43,376
	Secretary II	NS [\$48,722
	Assistant Administrative Officer	NS	\$63,765
	Assistant Administrative Officer	NS	\$63,765
77 /	Administrative Officer	NS	\$80,238
Canada da Baran		NS	\$4,112,487
pdated 05/12/2015			

Updated 05/12/2015